# **AUXILIARY SERVICES**

# **ACTIVITIES**

- \*Transient Room Tax Fund
- \*Debt Service Fund/Bancroft Fund
- \*Debt Service Fund/General Obligation Bonds
- \*Industrial & Downtown Loan Fund
- \*Community Development Block Grant Fund
- \*Environmental Waste Fees Fund
- \*Agency Fund

## **DESCRIPTION**

This program accounts for funds that are generated through non-traditional sources (grants) or special sources which require segregated accounting treatment. Funds are in many cases transferred from the activities in this program to activities where they will be expensed.

	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Program Generated Resources Total Resources	4,634,230 4,634,230	4,670,848 4,670,848	5,161,630 5,161,630		6,917,090 6,917,090	6,917,090 6,917,090	4,742,187 <b>4,742,187</b>
Requirements							
Transient Room Tax Fund	1,111,789	1,306,074	1,254,500	1,632,700	1,632,700	1,632,700	1,506,500
Bancroft Bond Fund	194,380	279,771	759,480	2,183,350	2,183,350	2,183,350	675,350
Gen. Obligation Bond Fund	1,100,695	1,128,094	1,151,600	1,185,100	1,185,100	1,185,100	1,219,600
Industrial Loan Fund	933,851	942,153	990,284	949,100	949,100	949,100	481,950
C D Block Grant Fund	812,512	511,138	520,448	400,000	400,000	400,000	300,000
Environmental Fees	281,683	306,829	281,000	341,050	341,050	341,050	348,497
Trust Fund	199,320	196,790	204,318	225,790	225,790	225,790	210,290
<b>Total Requirements</b>	<u>4,634,230</u>	<u>4,670,848</u>	<u>5,161,630</u>	<u>6,917,090</u>	<u>6,917,090</u>	<u>6,917,090</u>	<u>4,742,187</u>

# **Program:** Auxiliary Services – Transient Room Tax Fund

## Services Delivered:

This activity accounts for revenues collected from the Transient Room Tax. Of the 7% base tax, sixty percent of the funds support the Economic Development, Tourism, and Downtown activities. The remaining forty percent is used to fund Park Maintenance and Public Safety programs that support tourism.

In December 2000 the Council revised the room tax ordinance, declaring a 1% increase effective January 1, 2001 and 2002 respectively, bringing the total tax to 9%. Revenues generated by the incremental increase are dedicated specifically, with 30% going to the Tourism program and 70% targeted to the development of parks.

## FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

Provide Cooperative, Shared Leadership Involving Council, Staff and Community

### Objective 3: Ensure efficiency and effectiveness in City Operations

• Conduct annual room tax audit to ensure integrity of program.

### **Budget Highlights:**

It is difficult to predict the impact of nationwide economic activity on travel and tourism in our area. Tourism revenue locally declined in FY'09 through FY'11 then began to climb in FY'12. As of FY'15 revenues passed pre-recession levels and FY'16 experienced larger than expected growth.

The FY'17 budget is prepared with a conservative growth estimate of 3% and also reflects an anticipated beginning balance for the revenue received in FY'16 in excess of the transfer budget limitations. The FY'17 Budget reflects transfers for both the carry over balance and expected revenues. Transfers in FY18 decrease to reflect transfer of new revenues only. The FY'17 budget also reflects a contingency to allow flexibility in transferring to programs should the revenues come in higher than anticipated. Actual transfers to programs will be driven by actual receipts.

#### FY'16 Activity Review:

The FY'15 audit was completed during FY'16 with no material discoveries. FY'16 revenue is trending to exceed budgeted estimates.

# **Program:** Auxiliary Services – Transient Room Tax Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Beginning Balance	74	101,289	0	168,500	168,500	168,500	0
Current Resources Activity Generated Transient Occupancy Tax Interest	1,110,907 <u>808</u>	1,203,544 	1,254,500 0	1,464,200 0	1,464,200 0	1,464,200 0	1,506,500 0
Total Current Revenues	<u>1,111,715</u>	<u>1,204,785</u>	<u>1,254,500</u>	<u>1,464,200</u>	<u>1,464,200</u>	<u>1,464,200</u>	<u>1,506,500</u>
<b>Total Resources</b>	<u>1,111,789</u>	<u>1,306,074</u>	<u>1,254,500</u>	<u>1,632,700</u>	<u>1,632,700</u>	1,632,700	<u>1,506,500</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Contractual/Prof Services Direct Charges Transfers Out Subtotal Expenditures	3,300	3,400	3,400	3,400	3,400	3,400	3,400
	7,500	7,500	7,500	7,500	7,500	7,500	7,500
	<u>999,700</u>	<u>1,295,174</u>	<u>1,193,600</u>	<u>1,571,800</u>	<u>1,571,800</u>	<u>1,571,800</u>	<u>1,445,600</u>
	1,010,500	<i>1,306,074</i>	<i>1,204,500</i>	<i>1,582,700</i>	<i>1,582,700</i>	<i>1,582,700</i>	<b>1,456,500</b>
Contingencies Ending Balance Total Requirements	0	0	50,000	50,000	50,000	50,000	50,000
	101,289	0	0	0	0	0	<u>0</u>
	1,111,789	1,306,074	1,254,500	1,632,700	1,632,700	1,632,700	1,506,500

# Program: Auxiliary Services – Debt Service/Bancroft Fund

## Services Delivered:

This activity accounts for funds received from property owners to satisfy assessments against their property for improvement projects such as street construction and water line installation. The activity also accounts for the payment of Assessment Bonds sold to finance those improvements.

The projects are often completed through Local Improvement Districts. These districts are formed, generally, at the request of the property owners who will benefit from the project. The City manages the construction of the improvement, usually funding the costs of construction with internal borrowings.

Once a project is complete, the property owners are assessed for the costs. Property assessments may be paid in full when the improvements are completed and billed; or the property owner may choose to have a lien placed on his/her property and pay the assessment in semi-annual installments. This process is known as Bancrofting.

The user signed Bancroft liens are used as collateral to issue bonds and retire the short term debt. The long-term, bonded debt is paid through the payments made by the property owners in the various local improvement districts.

### FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

## Provide Cooperative, Shared Leadership Involving Council, Staff and Community

### Objective 3: Ensure efficiency and effectiveness in City Operations

• Make timely debt service payments to avoid late fees or penalties and ensuring City's credit rating and ability to borrow in the future.

Dependent upon LID activity, largely the result of street and water infrastructure improvements, funding through the sale of bonds or a bank loan may be financially sought during FY'17.

## Budget Highlights:

Recent LID activities have not been large enough in dollar volume to warrant the issuing of bonded debt. Financing costs coupled with the relatively small size of the potential bond issue has made it more practical to self-finance or potentially seek a bank loan. Since LID projects are consumer initiated and cannot be fully anticipated, an appropriation for bond sales is budgeted so as not to preclude citizen initiated action.

## FY'16 Activity Review:

All bond debt was extinguished in FY'03 and the remaining debt has been self-financed via internal borrowings.

# **Program:** Auxiliary Services – Debt Service/Bancroft Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18
Beginning Balance	115,022	76,150	99,480	23,350	23,350	23,350	15,350
Current Resources Activity Generated							
Interest	505	727	0	0	0	0	0
Assessment Principal	35,933	166,433	130,000	130,000	130,000	130,000	130,000
Assessment Interest	42,920	36,461	30,000	30,000	30,000	30,000	30,000
Bond & Loan Proceeds	0	0	<u>500,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	500,000
Total Current Revenues	79,358	<u>203,621</u>	<u>660,000</u>	<u>2,160,000</u>	<u>2,160,000</u>	<u>2,160,000</u>	<u>660,000</u>
<b>Total Resources</b>	<u>194,380</u>	<u>279,771</u>	<u>759,480</u>	<u>2,183,350</u>	<u>2,183,350</u>	<u>2,183,350</u>	<u>675,350</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Contractual/Prof Services Direct Charges Debt Service Transfers Out Subtotal Expenditures	6,230	5,421	8,000	8,000	8,000	8,000	8,000
	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	102,000	150,000	150,000	150,000	150,000	150,000	150,000
	0	0	<u>500,000</u>	2,000,000	2,000,000	2,000,000	<u>500,000</u>
	118,230	165,421	668,000	2,168,000	2,168,000	2,168,000	668,000
Contingencies Ending Balance  Total Requirements	0	0	91,480	15,350	15,350	15,350	7,350
	_76,150	114,350	0	0	0	0	0
		279,771	759,480	2,183,350	2,183,350	2,183,350	<u>675,350</u>

# **Program:** Auxiliary Services – Debt Service/General Obligation Bonds

## Services Delivered:

This activity accounts for property tax collections levied and used to retire debt for bonds sold to construct two new fire and police facilities. These funds have been used to pay capital construction and improvement costs for a new fire/police station located on land owned by the City on East Park Street, a new fire/police station on land the City acquired on Leonard Road, a replacement for the condemned multi-story tower used for fire/police training at the Hillcrest Fire Station, three fire trucks, road, water, and site improvements for the fire/police stations, and bond issuing costs. The voter approved bond was issued in a principal amount of \$9,875,000 and the annual levy is not expected to exceed .51/\$1000 assessed value.

### FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

### Provide Cooperative, Shared Leadership Involving Council, Staff and Community

### **Objective 3: Ensure efficiency and effectiveness in City Operations**

• Make timely debt service payments to avoid late fees or penalties and ensuring City's credit rating and ability to borrow in the future.

The payments are to be made in June and December of each year with the expiration of payments in 2019. The levy rate for **FY'16 was 0.3900/\$1000** assessed value and a similar rate is expected for FY'17.

#### **Budget Highlights:**

Debt repayments have been budgeted based upon an estimated debt schedule of twelve years. See the Appendix debt tables for a detailed schedule.

### FY'16 Activity Review:

Tax collections and debt service payments followed the long-term schedule during the year.

# **Program:** Auxiliary Services – Debt Service/General Obligation Bonds

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Beginning Balance	112,920	62,495	53,400	53,500	53,500	53,500	50,000
Current Resources Activity Generated	007 021	1.062.126	1.007.700	1 120 100	1 120 100	1 120 100	1.167.100
Property Taxes Interest	985,031 <u>2,744</u>	1,062,136 3,463	1,096,700 <u>1,500</u>	1,129,100 2,500	1,129,100 2,500	1,129,100 2,500	1,167,100 2,500
Total Current Revenues	987,775	<u>1,065,599</u>	<u>1,098,200</u>	<u>1,131,600</u>	<u>1,131,600</u>	<u>1,131,600</u>	<u>1,169,600</u>
<b>Total Resources</b>	<u>1,100,695</u>	<u>1,128,094</u>	<u>1,151,600</u>	<u>1,185,100</u>	<u>1,185,100</u>	<u>1,185,100</u>	<u>1,219,600</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Debt Service Subtotal Expenditures	1,038,200 1,038,200	1,071,200 1,071,200	1,101,600 1,101,600	1,135,100 1,135,100	1,135,100 1,135,100	1,135,100 1,135,100	1,169,600 1,169,600
Ending Balance	62,495	56,894	50,000	50,000	50,000	50,000	50,000
<b>Total Requirements</b>	<u>1,100,695</u>	<u>1,128,094</u>	<u>1,151,600</u>	<u>1,185,100</u>	<u>1,185,100</u>	<u>1,185,100</u>	<u>1,219,600</u>

# Program: Auxiliary Services - Industrial and Downtown Loan Fund

## Services Delivered:

This activity accounts for the industrial development and downtown building renovation loans made by the City and the repayment of those loans. The City utilizes a three-member loan review committee to provide professional loan review expertise and advisory services. This activity responds to the needs expressed through the application process and utilizes the loan funds to assist small businesses.

### FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

### **Encourage Economic Prosperity**

Objective 1: Facilitate an environment to encourage business prosperity and economic opportunities

- Develop business loan program incorporating a job creation forgiveness element.
- Other loans assist business with façade improvements and with approved infrastructure. Loan
  repayments become available for new downtown and/or industrial loans, grants for job creation,
  or other capital expenditures related to economic development.

### **Budget Highlights:**

Carry forward balances and the anticipated loan repayments from prior loan will be available for new loans in FY'17. This year there the City will work with Illinois Valley Community Development Organization (IVCDO) to develop the option of having them administer the City's loan programs..

#### FY'16 Activity Review:

No new loans were processed in FY'16.

# **Program:** Auxiliary Services – Industrial and Downtown Loan Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18
Beginning Balance	921,115	928,851	930,599	939,000	939,000	939,000	<u>474,100</u>
Current Resources Activity Generated							
Interest	6,234	6,635	5,535	5,500	5,500	5,500	3,250
Loan Repayments	6,502	6,667	4,000	4,600	4,600	4,600	4,600
Revenues other Agencies	0	0	50,000	0	0	0	0
Other Revenue	0	0	150	0	0	0	0
Total Current Revenues	<u>12,736</u>	<u>13,302</u>	<u>59,685</u>	10,100	<u>10,100</u>	10,100	<u> 7,850</u>
<b>Total Resources</b>	<u>933,851</u>	<u>942,153</u>	<u>990,284</u>	<u>949,100</u>	<u>949,100</u>	<u>949,100</u>	<u>481,950</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Contractual/Prof Services Transfers Out Subtotal Expenditures	5,000 5,000	5,000 5,000	350,000 <u>5,000</u> 355,000	475,000 <u>0</u> 475,000	475,000 <u>0</u> 475,000	475,000 <u>0</u> 475,000	475,000 <u>0</u> 475,000
Contingencies Ending Balance Total Requirements	0 928,851 <b>933,851</b>	0 937,153 <b>942.153</b>	635,284 0 <b>990,284</b>	474,100 0 <b>949.100</b>	474,100 0 <b>949.100</b>	474,100 0 <b>949.100</b>	6,950 0 481,950

# **Program:** Auxiliary Services – Community Development Block Grant Fund

## Services Delivered:

This activity accounts for the receipt and disbursement of funds received through the Community Development Block Grant Program. Several of the City's prior grants were for the purpose of making low or no interest housing rehabilitation loans. The repayments from these loans are also accounted for in this fund.

## FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

### **Encourage Economic Prosperity**

## Objective 1: Facilitate an environment to encourage business prosperity and economic opportunities

- Prepare a funding package to resolve sewer issues in Spalding Park.
- Find solutions for business development and remodeling.
- Partner to develop incubator facilities.
- Continue work on Community Block Grant Consolidated Plan.

## Budget Highlights:

The FY'17 budget reflects the loan activity on the low or no interest housing rehabilitation loans. The City budgets for the maximum potential resources from traditional CDBG resources and the potential to use those resources. The City has been authorized to be recognized as an "Entitlement City". Annual resources will be dedicated directly to the City, and the responsibility for appropriate use and management of those resources, will be the City's. The Consolidated Plan was completed and Council will adopt year two, action activity items in the near future.

### FY'16 Activity Review:

The City issued six building renovation and façade grants for work in the Downtown core.

This year the fund provided approximately \$300,000 for the grant program.

# **Program:** Auxiliary Services – Community Development Block Grant Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Beginning Balance	<u>795,312</u>	440,147	206,718	0	0	0	0
Current Resources Activity Generated							
CD Block Grant	0	32,701	300,000	400,000	400,000	400,000	300,000
Interest	6,126	23,866	2,480	0	0	0	0
Loan Repayments	11,074	14,424	11,250	0	0	0	0
Total Current Revenues	<u>17,200</u>	<u>70,991</u>	<u>313,730</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>	<u>300,000</u>
<b>Total Resources</b>	<u>812,512</u>	<u>511,138</u>	<u>520,448</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>	<u>300,000</u>

Requirements	ACTUAL FY'14	ACTUAL FY'15	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18
Contractual/Prof Services Transfers Out Subtotal Expenditures	11,365	55,576	310,000	400,000	400,000	400,000	300,000
	361,000	<u>250,000</u>	<u>206,000</u>	<u>0</u>	0	<u>0</u>	<u>0</u>
	372,365	<b>305,576</b>	<b>516,000</b>	400,000	400,000	<b>400,000</b>	300,000
Contingencies Ending Balance  Total Requirements	0	0	4,448	0	0	0	0
	440,147	205,562	0	0	0	0	0
	<b>812.512</b>	<b>511.138</b>	<b>520.448</b>	400,000	400,000	400.000	300,000

# Program: Auxiliary Services – Environmental Waste Fees Fund

## Services Delivered:

The Solid Waste Franchise Agreements with Republic Services, Inc. (formerly Allied Waste) and Southern Oregon Sanitation provide for an Environmental Program Fee (EPF) to be charged for each ton of refuse collected by the haulers and at the Transfer Station and paid to the City. This EPF is held in a separate account and must be used for environmental cleanups at solid waste sites and other solid waste program activities. Josephine County has implemented a similar EPF paid by the haulers, to the County.

The City and County formed an intergovernmental Solid Waste Agency in order to coordinate the expenditures of the EPF funds for cleanup sites and other solid waste programs throughout the City and County. The monies recorded by the City are passed through to the Josephine County/City of Grants Pass Solid Waste Agency.

### FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

## Provide Cooperative, Shared Leadership Involving Council, Staff and Community

### **Objective 3:** Ensure efficiency and effectiveness in City Operations

• Provide timely and accurate disbursement of solid waste fees to the Solid Waste Agency.

#### **Budget Highlights:**

Expenditures represent an estimated \$297,000 in EPF fees to be passed through to the Solid Waste Agency.

### FY'16 Activity Review:

All EPF fees received due at June 30, 2016 and received by August 31, 2016 will be transferred to the Solid Waste Agency.

# **Program:** Auxiliary Services – Environmental Waste Fees Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Beginning Balance	12,280	12,280	0	12,280	12,280	12,280	0
Current Resources Activity Generated Landfill Fees	<u>269,403</u>	<u>294,549</u>	281,000	<u>328,770</u>	<u>328,770</u>	<u>328,770</u>	<u>348,497</u>
Total Current Revenues	<u>269,403</u>	<u>294,549</u>	<u>281,000</u>	<u>328,770</u>	<u>328,770</u>	<u>328,770</u>	<u>348,497</u>
<b>Total Resources</b>	<u>281,683</u>	<u>306,829</u>	<u>281,000</u>	<u>341,050</u>	<u>341,050</u>	<u>341,050</u>	<u>348,497</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15 \$	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$		PROJECTED FY'18 \$
Contractual/Prof Services  Subtotal Expenditures	269,403 269,403	294,549 294,549	281,000 281,000	341,050 341,050	341,050 341,050	341,050 341,050	348,497 348,497
Ending Balance	12,280	12,280	0	0	0	0	0
<b>Total Requirements</b>	<u>281,683</u>	<u>306,829</u>	<u>281,000</u>	<u>341,050</u>	<u>341,050</u>	<u>341,050</u>	<u>348,497</u>

# **Program:** Auxiliary Services – Agency Fund

## Services Delivered:

This activity accounts for funds on deposit with the City for future application, and includes prepayments and general deposits. Receipts for this activity are dependent entirely on the amount of funds placed into trust from various City operations. All funds on deposit are held in liability accounts in the Agency Fund. Investment interest, investment expenditures on deferred development agreement deposits, and direct charges remain as budgeted items in the Agency Fund.

### FY'17 Anticipated Accomplishments & Corresponding Council Goal - Strategic Plan Item:

### Provide Cooperative, Shared Leadership Involving Council, Staff and Community

### **Objective 3:** Ensure efficiency and effectiveness in City Operations

- Account for and reconcile all funds entrusted to the City of Grants Pass.
- Provide timely reimbursements for advanced finance funds received.

### Budget Highlights:

Primary expenditures in this fund provide for payout of interest when refunding trust deposits and the payment of direct charges to Finance for oversight of the fund.

### FY'16 Activity Review:

All funds were accounted for during the FY'15 audit and there were no outstanding refunds due.

# **Program:** Auxiliary Services – Agency Fund

Resources	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$		COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18
Beginning Balance	190,509	<u>186,818</u>	182,318	203,790	203,790	203,790	188,290
Current Resources Activity Generated Interest	<u>8,811</u>	<u>9,972</u>	22,000	22,000	22,000	22,000	22,000
Total Current Revenues	<u>8,811</u>	9,972	22,000	22,000	22,000	22,000	22,000
<b>Total Resources</b>	<u>199,320</u>	<u>196,790</u>	<u>204,318</u>	<u>225,790</u>	<u>225,790</u>	<u>225,790</u>	<u>210,290</u>

Requirements	ACTUAL FY'14 \$	ACTUAL FY'15	BUDGET FY'16 \$	MANAGER RECOMMEND FY'17 \$	COMMITTEE APPROVED FY'17 \$	COUNCIL ADOPTED FY'17 \$	PROJECTED FY'18 \$
Contractual/Prof Services Direct Charges Subtotal Expenditures	2 _12,500 12,502	0 12,500 12,500	25,000 12,500 37,500	25,000 12,500 37,500	25,000 12,500 37,500	25,000 12,500 37,500	25,000 12,500 37,500
Ending Balance	<u>186,818</u>	184,290	166,818	188,290	<u>188,290</u>	188,290	<u>172,790</u>
Total Requirements	<u>199,320</u>	<u>196,790</u>	<u>204,318</u>	<u>225,790</u>	<u>225,790</u>	<u>225,790</u>	<u>210,290</u>

